

Grantee: Springfield, MA

Grant: B-13-MS-25-0002

January 1, 2023 thru March 31, 2023 Performance

Grant Number: B-13-MS-25-0002	Obligation Date:	Award Date:
Grantee Name: Springfield, MA	Contract End Date: 09/30/2025	Review by HUD: Reviewed and Approved
Grant Award Amount: \$17,056,880.00	Grant Status: Active	QPR Contact: No QPR Contact Found
LOCCS Authorized Amount: \$17,056,880.00	Estimated PI/RL Funds: \$200,000.00	
Total Budget: \$17,256,880.00		

Disasters:

Declaration Number

No Disasters Found

Narratives

Executive Summary:

Springfield, Massachusetts, located at the crossroads of New England at the confluence of four rivers, is creating an Urban Watershed Resilience Zone made up of its most economically distressed neighborhoods. With National Disaster Resilience funding and leveraged resources, the City will carry out a portfolio of projects throughout this 6.8 square mile Zone that will: provide flood protection; introduce two clean redundant energy sources; create and enhance business, employment, and job training opportunities; provide safe and healthy housing; and continue to engage residents regarding climate change and environmental stewardship. The Zone's projects have significant co-benefits, including recreation opportunities, local and regional health benefits, decreased heat island effect, disaster preparedness, and climate change mitigation. The City's comprehensive approach in a focused target area will support neighborhood revitalization. Springfield is piloting these projects in the region's lowest-income neighborhoods, with the long-term plan of expanding key interventions city-wide and providing a model for other towns in the Pioneer Valley. In addition, the Urban Watershed Resilience Zone is intended to serve as a model for Springfield's peer cities - waterfront urban communities in the northeast and mid-Atlantic - to respond to flood and energy interruption risks expected as a result of climate change, as well as to the challenges of urban poverty.

The City was awarded \$17,056,880 in National Disaster Resilience funds to support this resilience initiative, which will leverage \$63,087,905 in other investments. The five projects funded by NDR are Clean Redundant Energy Sources, Healty Homes Rehab Program, Business and Job Opportunities, Administration and Planning including Community Engagement. The projects draw on strategies identified in region's 2012-2014 HUD-funded Sustainable Communities Regional Planning initiative, and will significantly enhance the long-term commitment that Springfield has already made to climate change adaptation and mitigation through long-term planning, and legislative and policy change. The impacts of climate change and recognition of the need to find ways to live with water and the changing environment became strikingly apparent for Springfield during the period 2011 through 2013, when the city experienced five presidentially-declared disasters, the most of any municipality in the country during that time period. The most severe was an EF3 tornado—very unusual in New England—which tore a ½ mile wide, 6.2-mile long swath of destruction through the heart of the City's downtown and residential neighborhoods. Tornado damage to structures, including leaking roofs, was exacerbated by wind and rains of Tropical Storm Irene in August 2011. Another freak storm, the October 2011 record early snowstorm, decimated the City's tree canopy which was vulnerable because trees were still fully-leaved out. Springfield's other disasters were a 2011 blizzard and 2013 Superstorm Nemo. Springfield is located in western Massachusetts and is the fourth largest city in New England, with a population of roughly 150,000, in a metropolitan area of almost 700,000. While the City is unique in experiencing so many disasters in such a otherwise a prototypical northeast post-industrial city. Following loss of manufacturing jobs, white flight, foreclosures and housing abandonment, the City's economic distress has become geographically concentrated in the neighborhoods designated as the Urban Watershed Resilience Zone. These neighborhoods about the downtown area, are closest to the Connecticut River, have a 41% poverty rate, and are made up predominantly of people of color. The target neighborhoods are home to 10% of the region's total population but include 3

MID-URN Areas:

Springfield is located in Hampden County, Massachusetts, which is designated as a most impacted and distressed area in the NDR competition. Within Hampden County, Springfield is targeting a defined geographic portion of the City that it has designated as the Urban Watershed Resilience Zone, made up of all or portions of Springfield's disaster-impacted and most economically distressed eight neighborhoods: Brightwood, Memorial Square, lower Liberty Heights, Metro Center, South End, Six Corners, Old Hill, and a portion of Forest Park. The following census tracts/blocks comprise the Urban Water Resilience Zone: 8004.001, 8004.002, 8005.001, 8005.002, 8006, 8007, 8008, 8009, 8011.01, 8011.02, 8012, 8017, 8018, 8019.01, 8019.02, 8020, 8021.001, 8021.002, 8021.004, 8022, and 8023.



Key Agencies, Partners, Positions, Personnel:

Springfield will partner with Baystate Health, DevelopSpringfield, the Pioneer Valley Planning Commission, the Hampden County Regional Employment Board, Tech Foundry, ReGreen Springfield, and Partners for a Healthier Community. The Springfield Water and Sewer Commission is providing critical supporting commitments.

Baystate Health will develop, own and operate the cogeneration facility at Baystate Medical Center. Baystate Health is made up of six hospitals, 80 medical groups and its own health insurance plan, Health New England. The system is overseen by a 23-member Board of Trustees and President and CEO Dr. Mark A. Keroack. Baystate Health completed a \$296 million new "Hospital of the Future" facility in 2012, developed the TechSpring Innovation Center in 2014, and purchased Noble Hospital, in Westfield, Massachusetts, in 2015. Development of the cogeneration facility is being led by Sean M. Gouvin, Director Facilities Planning & Engineering. Mr. Gouvin oversees planning, design, maintenance, and construction for approximately 4 million square feet of facility space, including BayState Health's six hospitals.

DevelopSpringfield is developing the Springfield Innovation Center. DevelopSpringfield is a nonprofit, 501(c)(3) corporation with the mission to advance development and redevelopment projects, to stimulate and support economic growth, and to expedite the revitalization process within the City of Springfield. The organization is led by a board of directors which includes representatives from the City, state, and local business community, and its Executive Director is Jay Minkarah, who has over 25 years' experience in planning and economic development, including serving as Economic Development Director for the City of Nashua, NH and Community Development Director for the Town of Merrimack NH.

The Pioneer Valley Planning Commission (PVPC) will support the NDR Program by providing ongoing assistance with community engagement, undertaking community-involved climate change planning and providing ongoing data collection and analysis. PVPC is also consulting with the City on its Complete Streets program and providing technical assistance regarding bio retention tree boxes. PVPC, a quasi-governmental regional planning agency, is the primary agency responsible for increasing communication, cooperation, and coordination among all levels of government as well as the private business and civic sectors for the benefit of the Pioneer Valley region and its residents' quality of life.

The Regional Employment Board of Hampden County (REB) will provide job training. Established by Federal and State legislation, the REB is a business-led, non-profit corporation that engages its members from business, education, labor and community-based agencies to set public policies that will build a better workforce. The REB has an annual budget of \$12.3 million in state and federal funding. It is governed by a 44-member Board of Directors, and its Executive Director is David Cruise, who has been with the organization for 9 years.

Tech Foundry will operate the Information Technology job training program. Tech Foundry is a nonprofit organization that teaches technical and workplace skills that tech companies want in an entry-level employee. The organization seeks to transform the economic landscape of the Pioneer Valley by creating a highly trained IT workforce that draws national companies to the region. It graduated its first class of 23 yearlong students in June 2015.

The nonprofit organization ReGreen Springfield will operate tree planting, tree care, education, and volunteer opportunities to City residents. The mission of ReGreen Springfield is to promote the reforestation of Springfield, improve growing conditions for trees, and engage new allies in tree care and monitoring, education, and citizen science. ReGreen Springfield's experience includes partnership with the City to operate a \$0.5 million program to help restore Springfield's urban forest canopy by strategically planting 1,140 trees on over 450 private properties in locations that will lead to reduced energy use. This project was awarded the Massachusetts Municipal Association's 2014 Kenneth E. Pickard Municipal Innovation Award.

Partners for a Healthier Community (PHC) is leading Springfield's Healthy Homes Initiative. PHC is a nonprofit organization committed to improving the public's health by fostering innovation, leveraging resources, and building partnerships across sectors, including government agencies, communities, the health care delivery system, media, and academia. The agency is led by a 21-member Board of Directors and its Executive Director, Jessica Collins, who holds a master's degree and over 15 years' experience in the public health field. The work of the organization is carried out by eight staff and contracted consultants.

The Springfield Water and Sewer Commission (SWSC) is coordinating with the City to enhance flood control systems. SWSC's is governed by a three-member Board of the Commissioners, appointed by the Mayor of Springfield and approved by the City Council, and responsible for establishing policies and procedures for efficient water and sewer operations. Operations are carried out by 240 employees under the Executive Director, Katherine Pederson. Construction projects are managed by Chief Engineer Robert Stoops who has over 25 years design and construction experience, and has overseen capital projects at the SWSC for 13 years.

Overall	This Report Period	To Date
Total Projected Budget from All Sources	\$359,702.93	\$41,742,518.21
Total Budget	\$0.00	\$17,056,880.00
Total Obligated	\$0.00	\$17,056,880.00
Total Funds Drawdown	\$571,044.15	\$15,722,897.38
Program Funds Drawdown	\$571,044.15	\$15,722,897.38
Program Income Drawdown	\$0.00	\$0.00
Program Income Received	\$0.00	\$0.00
Total Funds Expended	\$571,044.15	\$15,722,897.38
HUD Identified Most Impacted and Distressed	\$571,044.15	\$15,722,897.38
Other Funds	\$ 359,702.93	\$ 24,685,638.21
Match Funds	\$ 359,702.93	\$ 24,685,638.21
Non-Match Funds	\$ 0.00	\$ 0.00

Funds Expended

Overall	This Period	To Date
City of Springfield ¹	\$ 0.00	\$ 169,069.81



City of Springfield² \$ 571,044.15 \$ 15,553,827.57

Other Funds:

Overall	This Period	To Date
Matching Funds	\$ 359,702.93	\$ 1,492,025.49
City of Springfield	\$ 359,702.93	\$ 1,492,025.49
Non-Matching Funds	\$ 0.00	\$ 0.00
Partners for a Healthier Community	\$ 0.00	\$ 0.00

Progress Toward Required Numeric Targets

Requirement	Target	Projected	Actual
Overall Benefit Percentage	50.00%	64.48%	57.24%
Overall Benefit Amount	\$8,047,806.75	\$10,248,905.27	\$9,213,773.16
Minimum Supporting Leverage	\$38,746,683.00	\$38,746,683.00	\$.00
Minimum Direct Leverage	\$24,341,222.00	\$24,341,222.00	\$1,492,025.49
Limit on Public Services	\$2,558,532.00	\$853,112.49	\$850,358.06
Limit on Admin/Planning	\$3,411,376.00	\$1,161,266.51	\$970,727.29
Limit on Admin	\$.00	\$852,844.00	\$668,110.41
Most Impacted and Distressed	\$17,056,880.00	\$.00	\$15,722,897.38

Overall Progress Narrative:

01/01/2023-03/31/2023

Activity #2: Solarpower. - Watershops Dam ∞∞∞ The waterway has been refilled and the resilience upgrades at the dam have been completed with the dam functioning as anticipated. The city is working with the contractor and the bonding company to issue final payments.

Solar power at Brookings School ∞∞∞ Installation of the solar panels, necessary conduit and electric panel infrastructure is complete. There have been some supply chain delays causing delays in delivery of the BESS equipment that will control the electrical monitoring, fault detection system and on/off switch for the system. It is anticipated that these will be delivered over the summer and construction will be completed.

Activity #3: Healthy Homes l/m: Round one funding had a total of thirteen properties. 12 are completed and closed out and 1 is still underway. Round two funding has 27 properties to date. 10 are completed and closed out, 10 are in the closeout phase, and 7 are under construction.

Activity #12: Healthy Homes s/b: All three properties are completed. This activity will be closed out in the next quarter.

Activity #4: Springfield Innovation Center. The City has concluded funding this activity and is working with the sub-recipient to close out this activity, COVID-19 and the recent rise in cases have impacted timelines, but the City anticipates closing this within the next quarter. The City anticipates that due to the impacts of COVID-19 related shutdowns on operations at the innovation center and overall economic conditions, there will be impacts on final accomplishments in this activity.

Activity #5: Safe Homes Training. All training under this program has concluded. This activity is closed.

Activity #6: IT Workforce Program. All training under this program has concluded and this activity is closed.

Activity #7: Administration. Expenditures for the administration of the CDBG-NDR Grant both programmatic and fiscal.

Activity #8: Planning. Expenditures for the planning of the CDBG-NDR Grant.

Activity #15: Supporting Leverage ∞∞∞ Springfield Water and Sewer total leveraged funding commitment was \$54,350,000.00. To date they have spent \$35,000,000.00 with construction ongoing. The original anticipated cost for the work was \$54,350,000. The new estimated for total cost for all projects is \$100,000,000.00



Activity #16: Environmental Values ∆∆∆ # of Climate Action Plans Completed and % reduction in kWh used. The Climate Action Plan is complete and the City continues to work towards implementation of the plan. This activity is linked to Activity 9. The City committed to reducing Energy use by an additional 5%. The City has reached its goal of reducing Energy use by an additional 5%. This activity is linked to Activity 13. % reduction in kWh is also linked to Activities 1 and 2.

Activity #17: Economic Values ∆∆∆ % reduction in utility costs and % increase in business revenue. The Economic Value for reduction in utility costs is linked to Activity 1 and Activity 2. The Cogeneration Facility work is complete and the activity is closed. The City will continue to work with Baystate on % reduction in utility costs. % increase in business revenues for business utilizing the innovation center ∆∆∆ The business revenue is linked to Activity 4.

Activity #18: Social Values ∆∆∆ # of healthy homes interventions and # of people enrolled in training programs. # of healthy homes interventions is linked to activity 3 and is ongoing. # of people enrolled in training programs is ongoing and is linked to activities 4, 5, and 6.

Activity #19: Resilience Values - # of Mitigation Plans Completed, # of residential building permits, and % reduction in kWh used. The Hazard Mitigation Plan was reviewed and accepted by FEMA on October 28, 2016. Residential building permits is linked to Activity 3. Construction is ongoing. The City committed to reducing Energy use by an additional 5%. The City has reached its goal of reducing Energy use by an additional 5%. % reduction in kWh is also linked to Activities 1 and 2.

Project Summary

Project #, Project Title	This Report	To Date	
	Program Funds Drawdown	Project Funds Budgeted	Program Funds Drawdown
9999, Restricted Balance	\$0.00	\$0.00	\$0.00
LTC-5, LTC-Long Term Commitments	\$0.00	\$0.00	\$0.00
NDR-1, NDR-Clean Redundant Energy Sources	\$204,249.23	\$10,067,500.00	\$9,522,825.31
NDR-2, NDR-Healthy Homes Rehabilitation Program	\$331,514.66	\$4,675,001.00	\$4,096,367.82
NDR-3, NDR-Business and Job Opportunities	\$0.00	\$894,716.00	\$874,580.47
NDR-4, NDR-Administration and Planning	\$35,280.26	\$1,422,663.00	\$1,229,123.78
OV-7, OV-Outcome Values	\$0.00	\$0.00	\$0.00
SL-6, SL-Supporting Leverage	\$0.00	\$0.00	\$0.00

Activities

Project # / NDR-1 / NDR-Clean Redundant Energy Sources



Grantee Activity Number: 02-NDR

Activity Title: Solar/Hydropower

Activity Type:

Acquisition, construction, reconstruction of public facilities

Project Number:

NDR-1

Projected Start Date:

10/29/2016

Benefit Type:

Area (Survey)

National Objective:

Low/Mod

Activity Status:

Under Way

Project Title:

NDR-Clean Redundant Energy Sources

Projected End Date:

09/30/2023

Completed Activity Actual End Date:

Responsible Organization:

City of Springfield2

Overall

Total Projected Budget from All Sources

Jan 1 thru Mar 31, 2023 To Date

\$0.00 \$4,980,791.78

Total Budget

\$0.00 \$4,980,791.78

Total Obligated

\$0.00 \$4,980,791.78

Total Funds Drawdown

\$204,249.23 \$4,436,117.09

Program Funds Drawdown

\$204,249.23 \$4,436,117.09

Program Income Drawdown

\$0.00 \$0.00

Program Income Received

\$0.00 \$0.00

Total Funds Expended

\$204,249.23 \$4,436,117.09

City of Springfield2

\$204,249.23 \$4,436,117.09

Most Impacted and Distressed Expended

\$204,249.23 \$4,436,117.09

Activity Description:

Hydropower. Hydropower will be restored downstream of the Watershops Pond dam, onland owned by the City of Springfield . The City has already conducted a feasibility analysis for this project and has filed a permit application with the Federal Energy Regulatory Commission (FERC). The restored hydropower will have the potential to generate 707,000 kWh during an average year and will be capable of functioning independent of the grid. A portion of this electricity will fully power the newly-built Brookings School, located about 800 feet to the north of the project site, which was developed to have the capacity to be used as an emergency center/shelter in the event of disaster. The remainder of the energy has the ability to be made available in the neighborhood.

Approved Modification of Activity - Approved August 19, 2019

Replace Hydropower with Solar

In response to the unforeseen challenges with the original proposal, the City proposes that the clean and redundant energy portion of the project be changed from hydropower to solar. This modification would still include restoration/hardening for the dam at Watershops Pond, but would substitute construction of a photovoltaic (PV) and energy storage system at the Brookings Elementary School for the original hydropower portion of the project.

The energy component of the modified project would incorporate installation of PV systems and energy storage at Brookings School. PV panels would be mounted on the school roof and atop a carport on the site of the school, with an on-site battery storage system. The system would be owned and operated by the City and would provide ongoing energy to Brookings School. With the on-site battery storage, the system would enable the school to have energy even if utility lines are down.

The City would procure a contractor for the purchase and installation of the PV and energy storage system.

The modification of the project from hydropower to solar preserves the benefits of the original project, which

were: creation of clean and redundant energy; power to the Brookings School, even when the grid or utility lines are down; and repair of the Watershops Pond dam to protect the low-income neighborhood located below the dam.

Location Description:

1 Allen Street
Census Tract: 8023
Block Group: 1

Activity Progress Narrative:

Activity #2: Solarpower. - Watershops Dam – The waterway has been refilled and the resilience upgrades at the dam have been completed with the dam functioning as anticipated. The city is working with the contractor and the bonding company to issue final payments.

Solar power at Brookings School –Installation of the solar panels, necessary conduit and electric panel infrastructure is complete. There have been some supply chain delays causing delays in delivery of the BESS equipment that will control the electrical monitoring, fault detection system and on/off switch for the system. It is anticipated that these will be delivered over the summer and construction will be completed.

Accomplishments Performance Measures

No Accomplishments Performance Measures

Beneficiaries Performance Measures

No Beneficiaries Performance Measures found.

Activity Locations

No Activity Locations found.

Other Funding Sources

No Other Funding Sources Found

Other Funding Sources Budgeted - Detail

Match Sources	Amount
City of Springfield	\$1,000,000.00
Subtotal Match Sources	

Activity Supporting Documents: None

Project # / NDR-2 / NDR-Healthy Homes Rehabilitation Program



Grantee Activity Number: 012-NDR

Activity Title: Housing Rehabilitation - S/B

Activity Type:

Rehabilitation/reconstruction of residential structures

Project Number:

NDR-2

Projected Start Date:

10/13/2016

Benefit Type:

Direct (HouseHold)

National Objective:

Slums and Blight

Activity Status:

Under Way

Project Title:

NDR-Healthy Homes Rehabilitation Program

Projected End Date:

09/30/2023

Completed Activity Actual End Date:

Responsible Organization:

City of Springfield1

Overall	Jan 1 thru Mar 31, 2023	To Date
Total Projected Budget from All Sources	\$0.00	\$260,000.00
Total Budget	\$0.00	\$260,000.00
Total Obligated	\$0.00	\$260,000.00
Total Funds Drawdown	\$0.00	\$169,069.81
Program Funds Drawdown	\$0.00	\$169,069.81
Program Income Drawdown	\$0.00	\$0.00
Program Income Received	\$0.00	\$0.00
Total Funds Expended	\$0.00	\$169,069.81
City of Springfield1	\$0.00	\$169,069.81
Most Impacted and Distressed Expended	\$0.00	\$169,069.81

Activity Description:

Springfield will operate a Healthy Homes Rehabilitation program, which will be available for owners of 1-4 unit structures to complete rehabilitation, lead abatement, and healthy homes interventions. The City's goal is to improve the quality of owner-occupied and rental housing stock in targeted and concentrated areas of the City that are vulnerable to abandonment, so that, in a future disaster owners would be more likely to repair rather than abandon. The project's inclusion of a healthy homes component responds to the significant health disparities faced by the low-income population that lives in the Urban Watershed Resilience Zone. In particular, the Zone's high asthma rates support an effort to address indoor air quality issues.

Location Description:

Urban Watershed Resilience Zone

Activity Progress Narrative:

Activity #12: Healthy Homes s/b: All three properties are completed. This activity will be closed out in the next quarter.

Accomplishments Performance Measures

	This Report Period		Cumulative Actual Total / Expected	
	Total		Total	
# of Housing Units	0		3/3	
# of Singlefamily Units	0		3/3	

Beneficiaries Performance Measures

	This Report Period			Cumulative Actual Total / Expected			
	Low	Mod	Total	Low	Mod	Total	Low/Mod%
# of Households	0	0	0	0/0	0/0	3/0	0.00
# Owner	0	0	0	0/0	0/0	3/0	0.00
# Renter	0	0	0	0/0	0/0	0/0	0

Activity Locations

No Activity Locations found.

Other Funding Sources

No Other Funding Sources Found

Other Funding Sources Budgeted - Detail

Match Sources	Amount
City of Springfield	\$101,690.00
Subtotal Match Sources	

Activity Supporting Documents: None

Grantee Activity Number: 03-NDR

Activity Title: Housing Rehabilitation

Activity Type:

Rehabilitation/reconstruction of residential structures

Project Number:

NDR-2

Projected Start Date:

12/31/2016

Benefit Type:

Direct (HouseHold)

National Objective:

Low/Mod

Activity Status:

Under Way

Project Title:

NDR-Healthy Homes Rehabilitation Program

Projected End Date:

09/30/2023

Completed Activity Actual End Date:

Responsible Organization:

City of Springfield2

Overall

Total Projected Budget from All Sources

Jan 1 thru Mar 31, 2023 To Date

\$0.00 \$4,415,001.00

Total Budget

\$0.00 \$4,415,001.00

Total Obligated

\$0.00 \$4,415,001.00

Total Funds Drawdown

\$331,514.66 \$3,927,298.01

Program Funds Drawdown

\$331,514.66 \$3,927,298.01

Program Income Drawdown

\$0.00 \$0.00

Program Income Received

\$0.00 \$0.00

Total Funds Expended

\$331,514.66 \$3,927,298.01

City of Springfield2

\$331,514.66 \$3,927,298.01

Most Impacted and Distressed Expended

\$331,514.66 \$3,927,298.01

Activity Description:

Springfield will operate a Healthy Homes Rehabilitation program, which will be available for owners of 1-4 unit structures to complete rehabilitation, lead abatement, and healthy homes interventions. The City's goal is to improve the quality of owner-occupied and rental housing stock in targeted and concentrated areas of the City that are vulnerable to abandonment, so that, in a future disaster, owners would be more likely to repair rather than abandon. The project's inclusion of a healthy homes component responds to the significant health disparities faced by the low-income population that lives in the Urban Watershed Resilience Zone. In particular, the Zone's high asthma rates support an effort to address indoor air quality issues.

Location Description:

Urban Watershed Resilience Zone

Activity Progress Narrative:

Activity #3: Healthy Homes I/m: Round one funding had a total of thirteen properties. 12 are completed and closed out and 1 is still underway. Round two funding has 27 properties to date. 10 are completed and closed out, 10 are in the closeout phase, and 7 are under construction.

Accomplishments Performance Measures

	This Report Period		Cumulative Actual Total / Expected	
	Total		Total	
# of Elevated Structures	0		0/0	
# of Properties	0		22/100	
# of Substantially Rehabilitated	0		22/75	

	This Report Period		Cumulative Actual Total / Expected	
	Total		Total	
# of Housing Units	0		40/100	
# of Multifamily Units	0		32/60	
# of Singlefamily Units	0		8/40	

Beneficiaries Performance Measures

	This Report Period			Cumulative Actual Total / Expected			
	Low	Mod	Total	Low	Mod	Total	Low/Mod%
# of Households	0	0	0	11/60	12/40	40/100	57.50
# Owner	0	0	0	4/10	9/10	19/20	68.42
# Renter	0	0	0	7/50	3/30	21/80	47.62

Activity Locations

No Activity Locations found.

Other Funding Sources

	Amount
Partners for a Healthier Community	\$367,065.00
Total Other Funding Sources	\$0.00

Other Funding Sources Budgeted - Detail

Match Sources	Amount
City of Springfield	\$398,310.00
Subtotal Match Sources	\$0.00

Activity Supporting Documents: None

Project # / NDR-3 / NDR-Business and Job Opportunities



Grantee Activity Number: 04-NDR

Activity Title: Springfield Innovation Center

Activity Type:

Econ. development or recovery activity that creates/retains

Project Number:

NDR-3

Projected Start Date:

01/10/2017

Benefit Type:

Direct (Person)

National Objective:

Urgent Need

Activity Status:

Under Way

Project Title:

NDR-Business and Job Opportunities

Projected End Date:

09/30/2023

Completed Activity Actual End Date:

Responsible Organization:

City of Springfield2

Overall	Jan 1 thru Mar 31, 2023	To Date
Total Projected Budget from All Sources	\$0.00	\$300,000.00
Total Budget	\$0.00	\$300,000.00
Total Obligated	\$0.00	\$300,000.00
Total Funds Drawdown	\$0.00	\$282,618.90
Program Funds Drawdown	\$0.00	\$282,618.90
Program Income Drawdown	\$0.00	\$0.00
Program Income Received	\$0.00	\$0.00
Total Funds Expended	\$0.00	\$282,618.90
City of Springfield2	\$0.00	\$282,618.90
Most Impacted and Distressed Expended	\$0.00	\$282,618.90

Activity Description:

Springfield Innovation Center. The City's partner DevelopSpringfield will rehabilitate two adjacent buildings in downtown Springfield to create a 16,500 sq. ft. entrepreneurial center . The Innovation Center is a catalytic project designed to jumpstart reinvestment, job creation and redevelopment activity, while building a community of entrepreneurs. The Center is a collaborative enterprise of developSpringfield, the nonprofit Valley Venture Mentors (VVM), the state of Massachusetts, and MassDevelopment. VVM will manage the business accelerator, which will support emerging entrepreneurs through mentorship, education and enhanced collaboration. Approximately 9,300 square feet of the Innovation Center make up the business accelerator's presentation, conference and co-working space. The Innovation Center will offer rent-free office space and an "innovation cafe" in the adjacent retail space. In addition to providing food and beverage service, the café will provide a test kitchen and prep area to support the emerging food truck industry and other food service entrepreneurs. Over a three-year period, the SIC will support the creation of 50 new businesses. To measure the success of the initiative, the City and its partners will track and evaluate the number of jobs created or retained by the businesses benefitting from the SIC's support. Modification of Scope: Develop Springfield initially sought to incorporate an Innovation Cafe as part of the Innovation Center development. However, after working with the interested operator for many months, the parties have been unable to execute a lease agreement for the cafe.

DevelopSpringfield will be leasing the space to Berkshire Bank. Berkshire Bank will be partnering with Valley Venture Mentors to establish the space for emerging retail businesses as pop-up shops. It is anticipated that approximately 4-5 pop-ups will operate out of the space simultaneously and the pop-up business will be refreshed on a regular basis. VVM will provide the pipeline of retail entrepreneurs. During the time the business occupies the space they will not be paying rent. The demographic focus of the business mentoring is minority entrepreneurs. Additionally, Berkshire Bank will utilize a portion of the space to provide on-site "my bankers"



from existing staff that will provide financial technical support and financial literacy to VVM associated businesses.

Location Description:

Springfield Innovation Center

Activity Progress Narrative:

Activity #4: Springfield Innovation Center. The City has concluded funding this activity and is working with the sub-recipient to close out this activity, COVID-19 and the recent rise in cases have impacted timelines, but the City anticipates closing this within the next quarter. The City anticipates that due to the impacts of COVID-19 related shutdowns on operations at the innovation center and overall economic conditions, there will be impacts on final accomplishments in this activity.

Accomplishments Performance Measures

	This Report Period	Cumulative Actual Total / Expected
	Total	Total
# of Businesses	0	21/50

Beneficiaries Performance Measures

No Beneficiaries Performance Measures found.

Activity Locations

No Activity Locations found.

Other Funding Sources

No Other Funding Sources Found

Other Funding Sources Budgeted - Detail

Match Sources	Amount
Develop Springfield	\$3,874,414.00
Subtotal Match Sources	

Activity Supporting Documents: None



Grantee Activity Number: 05-NDR
Activity Title: Safe Homes Training

Activity Type:

Public services

Project Number:

NDR-3

Projected Start Date:

10/29/2016

Benefit Type:

Direct (Person)

National Objective:

Low/Mod

Activity Status:

Under Way

Project Title:

NDR-Business and Job Opportunities

Projected End Date:

09/30/2023

Completed Activity Actual End Date:

03/31/2023

Responsible Organization:

City of Springfield2

Overall	Jan 1 thru Mar 31, 2023	To Date
Total Projected Budget from All Sources	\$0.00	\$194,716.00
Total Budget	\$0.00	\$194,716.00
Total Obligated	\$0.00	\$194,716.00
Total Funds Drawdown	\$0.00	\$191,986.89
Program Funds Drawdown	\$0.00	\$191,986.89
Program Income Drawdown	\$0.00	\$0.00
Program Income Received	\$0.00	\$0.00
Total Funds Expended	\$0.00	\$191,986.89
City of Springfield2	\$0.00	\$191,986.89
Most Impacted and Distressed Expended	\$0.00	\$191,986.89

Activity Description:

The Regional Employment Board of Hampden County (REB) will provide job training in the areas of home rehabilitation, lead hazard reduction, and healthy homes. The REB will operate three sessions of the Safe Homes Training Program, which will provide training to 42 low income individuals, with 34 of the individuals becoming employed.

Location Description:

City of Springfield

Activity Progress Narrative:

Activity #5: Safe Homes Training. All training under this program has concluded. This activity is closed.



Accomplishments Performance Measures

No Accomplishments Performance Measures

Beneficiaries Performance Measures

# of Persons	This Report Period			Cumulative Actual Total / Expected			
	Low	Mod	Total	Low	Mod	Total	Low/Mod%
	0	0	0	36/25	0/17	36/42	100.00

Activity Locations

No Activity Locations found.

Other Funding Sources

No Other Funding Sources Found

Other Funding Sources Budgeted - Detail

No Other Match Funding Sources Found

Activity Supporting Documents: None

Grantee Activity Number: 06-NDR

Activity Title: IT Workforce Program

Activity Type:

Public services

Project Number:

NDR-3

Projected Start Date:

01/10/2017

Benefit Type:

Direct (Person)

National Objective:

Low/Mod

Activity Status:

Under Way

Project Title:

NDR-Business and Job Opportunities

Projected End Date:

09/30/2023

Completed Activity Actual End Date:

03/31/2023

Responsible Organization:

City of Springfield2

Overall	Jan 1 thru Mar 31, 2023	To Date
Total Projected Budget from All Sources	\$0.00	\$400,000.00
Total Budget	\$0.00	\$400,000.00
Total Obligated	\$0.00	\$400,000.00
Total Funds Drawdown	\$0.00	\$399,974.68
Program Funds Drawdown	\$0.00	\$399,974.68
Program Income Drawdown	\$0.00	\$0.00
Program Income Received	\$0.00	\$0.00
Total Funds Expended	\$0.00	\$399,974.68
City of Springfield2	\$0.00	\$399,974.68
Most Impacted and Distressed Expended	\$0.00	\$399,974.68

Activity Description:

Tech Foundry will provide information technology training to eligible, low-income residents. The training will consist of five sessions that include classroom work and on-the-job internships. In addition to practical IT skills and badges, the training will also include soft skills development, resume writing instruction and interview skills. To measure the success of the training programs, the City and its partners will track and evaluate the following: the number of low-income residents trained and jobs obtained by low-income residents as a result of the training.

Location Description:

City of Springfield

Activity Progress Narrative:

Activity #6: IT Workforce Program. All training under this program has concluded and this activity is closed.



Accomplishments Performance Measures

No Accomplishments Performance Measures

Beneficiaries Performance Measures

# of Persons	This Report Period			Cumulative Actual Total / Expected			
	Low	Mod	Total	Low	Mod	Total	Low/Mod%
	0	0	0	18/75	0/10	18/85	100.00

Activity Locations

No Activity Locations found.

Other Funding Sources

No Other Funding Sources Found

Other Funding Sources Budgeted - Detail

No Other Match Funding Sources Found

Activity Supporting Documents: None

Project # / NDR-4 / NDR-Administration and Planning

Grantee Activity Number: 07-NDR

Activity Title: Administration

Activity Type:

Administration

Project Number:

NDR-4

Projected Start Date:

10/30/2016

Benefit Type:

N/A

National Objective:

NA

Activity Status:

Under Way

Project Title:

NDR-Administration and Planning

Projected End Date:

09/30/2023

Completed Activity Actual End Date:

Responsible Organization:

City of Springfield2

Overall

Total Projected Budget from All Sources

Jan 1 thru Mar 31, 2023 To Date

\$0.00 \$852,844.00

Total Budget

\$0.00 \$852,844.00

Total Obligated

\$0.00 \$852,844.00

Total Funds Drawdown

\$35,280.26 \$668,110.41

Program Funds Drawdown

\$35,280.26 \$668,110.41

Program Income Drawdown

\$0.00 \$0.00

Program Income Received

\$0.00 \$0.00

Total Funds Expended

\$35,280.26 \$668,110.41

City of Springfield2

\$35,280.26 \$668,110.41

Most Impacted and Distressed Expended

\$35,280.26 \$668,110.41

Activity Description:

Administrative costs for general program oversight. Activity capped at 5% of total grant

Location Description:

City of Springfield

Activity Progress Narrative:

Activity #7: Administration. Expenditures for the administration of the CDBG-NDR Grant both programmatic and fiscal.

Accomplishments Performance Measures

No Accomplishments Performance Measures



Beneficiaries Performance Measures

No Beneficiaries Performance Measures found.

Activity Locations

No Activity Locations found.

Other Funding Sources

No Other Funding Sources Found

Other Funding Sources Budgeted - Detail

No Other Match Funding Sources Found

Activity Supporting Documents: None



Grantee Activity Number: 08-NDR

Activity Title: Planning

Activity Type:

Planning

Project Number:

NDR-4

Projected Start Date:

10/31/2011

Benefit Type:

Area (Survey)

National Objective:

NA

Activity Status:

Under Way

Project Title:

NDR-Administration and Planning

Projected End Date:

09/30/2023

Completed Activity Actual End Date:

Responsible Organization:

City of Springfield2

Overall	Jan 1 thru Mar 31, 2023	To Date
Total Projected Budget from All Sources	\$0.00	\$90,153.88
Total Budget	\$0.00	\$90,153.88
Total Obligated	\$0.00	\$90,153.88
Total Funds Drawdown	\$0.00	\$84,348.25
Program Funds Drawdown	\$0.00	\$84,348.25
Program Income Drawdown	\$0.00	\$0.00
Program Income Received	\$0.00	\$0.00
Total Funds Expended	\$0.00	\$84,348.25
City of Springfield2	\$0.00	\$84,348.25
Most Impacted and Distressed Expended	\$0.00	\$84,348.25

Activity Description:

Planning costs associated with the implementation of the NDR Grant. Total planning activities capped at 15% of total grant.

Location Description:

Clty of Springfield

Activity Progress Narrative:

Activity #8: Planning. Expenditures for the planning of the CDBG-NDR Grant.

Accomplishments Performance Measures

No Accomplishments Performance Measures



Beneficiaries Performance Measures

No Beneficiaries Performance Measures found.

Activity Locations

No Activity Locations found.

Other Funding Sources

No Other Funding Sources Found

Other Funding Sources Budgeted - Detail

No Other Match Funding Sources Found

Activity Supporting Documents: None

Project # / **OV-7 / OV-Outcome Values**

Grantee Activity Number: 16-OV

Activity Title: Environmental Values

Activity Type:

NDR - Environmental Value

Project Number:

OV-7

Projected Start Date:

10/30/2016

Benefit Type:

N/A

National Objective:

NA

Activity Status:

Under Way

Project Title:

OV-Outcome Values

Projected End Date:

09/01/2022

Completed Activity Actual End Date:

Responsible Organization:

City of Springfield2

Overall	Jan 1 thru Mar 31, 2023	To Date
Total Projected Budget from All Sources	\$0.00	\$0.00
Total Budget	\$0.00	\$0.00
Total Obligated	\$0.00	\$0.00
Total Funds Drawdown	\$0.00	\$0.00
Program Funds Drawdown	\$0.00	\$0.00
Program Income Drawdown	\$0.00	\$0.00
Program Income Received	\$0.00	\$0.00
Total Funds Expended	\$0.00	\$0.00
City of Springfield2	\$0.00	\$0.00
Most Impacted and Distressed Expended	\$0.00	\$0.00

Activity Description:

Environmental Values:

of Climate Action Plans Completed

The plan is linked to Project 4 - Activity 9. The City is partnering with the Pioneer Valley Planning Commission to complete phase 2 of the plan.

% reduction in kWh used

This reduction is linked to Project 1 - Activities 1 and Activity 2. Two new sources of clean and redundant power will be introduced in the form of cogeneration for the regional hospital and hydropower for a new elementary school built to serve a community center during a disaster. This will also include a reduction in Municipal energy used.

Location Description:

City of Springfield

Activity Progress Narrative:

Activity #16: Environmental Values – # of Climate Action Plans Completed and % reduction in kWh used. The Climate Action Plan is complete and the City continues to work towards implementation of the plan. This activity is linked to Activity 9. The City committed to reducing Energy use by an additional 5%. The City has reached its goal of reducing Energy use by an additional 5%. This activity is linked to



Activity 13. % reduction in kWh is also linked to Activities 1 and 2.

Accomplishments Performance Measures

	This Report Period	Cumulative Actual Total / Expected
	Total	Total
# of climate action plans	0	1/1
% reduction in kWh used	0	5/5

Beneficiaries Performance Measures

No Beneficiaries Performance Measures found.

Activity Locations

No Activity Locations found.

Other Funding Sources

No Other Funding Sources Found

Other Funding Sources Budgeted - Detail

No Other Match Funding Sources Found

Activity Supporting Documents: None



Grantee Activity Number: 17-OV

Activity Title: Economic Values

Activity Type:

NDR - Economic Value

Project Number:

OV-7

Projected Start Date:

10/30/2016

Benefit Type:

N/A

National Objective:

NA

Activity Status:

Under Way

Project Title:

OV-Outcome Values

Projected End Date:

09/01/2022

Completed Activity Actual End Date:

Responsible Organization:

City of Springfield2

Overall	Jan 1 thru Mar 31, 2023	To Date
Total Projected Budget from All Sources	\$0.00	\$0.00
Total Budget	\$0.00	\$0.00
Total Obligated	\$0.00	\$0.00
Total Funds Drawdown	\$0.00	\$0.00
Program Funds Drawdown	\$0.00	\$0.00
Program Income Drawdown	\$0.00	\$0.00
Program Income Received	\$0.00	\$0.00
Total Funds Expended	\$0.00	\$0.00
City of Springfield2	\$0.00	\$0.00
Most Impacted and Distressed Expended	\$0.00	\$0.00

Activity Description:

Economic Values:

% reduction in utility costs

The Economic Value for reduction in utility costs is linked to Project 1, Activity 1 and Activity 2. Two new sources of clean and redundant power will be introduced in the form of cogeneration for the regional hospital and hydropower for a new elementary school built to serve a community center during a disaster.

% increase in business revenues for business utilizing the innovation center –

The Economic Value for the % in business revenue is linked to Project 3, Activity 6. The Springfield Innovation Center is a new business incubator. It is a catalytic project designed to jumpstart reinvestment, job creation and redevelopment activities while building a community of entrepreneurs.

Location Description:

City of Springfield

Activity Progress Narrative:

Activity #17: Economic Values – % reduction in utility costs and % increase in



business revenue.

The Economic Value for reduction in utility costs is linked to Activity 1 and Activity 2. The Cogeneration Facility work is complete and the activity is closed. The City will continue to work with Baystate on % reduction in utility costs. % increase in business revenues for business utilizing the innovation center – The business revenue is linked to Activity 4.

Accomplishments Performance Measures

	This Report Period	Cumulative Actual Total / Expected
	Total	Total
% increase in business revenue	0	0/5
% reduction in utility costs	0	0/5

Beneficiaries Performance Measures

No Beneficiaries Performance Measures found.

Activity Locations

No Activity Locations found.

Other Funding Sources

No Other Funding Sources Found

Other Funding Sources Budgeted - Detail

No Other Match Funding Sources Found

Activity Supporting Documents: None

Grantee Activity Number: 18-OV

Activity Title: Social Values

Activity Type:

NDR - Social Value

Project Number:

OV-7

Projected Start Date:

10/30/2016

Benefit Type:

N/A

National Objective:

NA

Activity Status:

Under Way

Project Title:

OV-Outcome Values

Projected End Date:

09/01/2022

Completed Activity Actual End Date:

Responsible Organization:

City of Springfield2

Overall

Total Projected Budget from All Sources

Jan 1 thru Mar 31, 2023 To Date

\$0.00

\$0.00

Total Budget

\$0.00

\$0.00

Total Obligated

\$0.00

\$0.00

Total Funds Drawdown

\$0.00

\$0.00

Program Funds Drawdown

\$0.00

\$0.00

Program Income Drawdown

\$0.00

\$0.00

Program Income Received

\$0.00

\$0.00

Total Funds Expended

\$0.00

\$0.00

City of Springfield2

\$0.00

\$0.00

Most Impacted and Distressed Expended

\$0.00

\$0.00

Activity Description:

Social Values:

of healthy homes interventions

This value is linked to Project 2 - Activity 3.

The project's inclusion of a healthy homes component responds to the significant health disparities faced by the low-income population that lives in the Urban Watershed Resilience Zone.

of people enrolled in training programs

The value is linked to Project 3 - Activity 4, 5, and 6

The City is using two strategies, job training and a new business incubator to assist low-income adults and youth to gain employment.

Location Description:

City of Springfield

Activity Progress Narrative:

Activity #18: Social Values – # of healthy homes interventions and # of people enrolled in training programs. # of healthy homes interventions is linked to activity 3 and is ongoing. # of people enrolled in training programs is ongoing and is linked to activities 4, 5, and 6.



Accomplishments Performance Measures

	This Report Period	Cumulative Actual Total / Expected
	Total	Total
# of healthy homes	0	17/80
# of people enrolled	0	54/127

Beneficiaries Performance Measures

No Beneficiaries Performance Measures found.

Activity Locations

No Activity Locations found.

Other Funding Sources

No Other Funding Sources Found

Other Funding Sources Budgeted - Detail

No Other Match Funding Sources Found

Activity Supporting Documents: None

Grantee Activity Number: 19-OV

Activity Title: Resilience Value

Activity Type:
NDR - Resilience Value

Project Number:
OV-7

Projected Start Date:
10/30/2016

Benefit Type:
N/A

National Objective:
NA

Activity Status:
Under Way

Project Title:
OV-Outcome Values

Projected End Date:
09/01/2022

Completed Activity Actual End Date:

Responsible Organization:
City of Springfield2

Overall	Jan 1 thru Mar 31, 2023	To Date
Total Projected Budget from All Sources	\$0.00	\$0.00
Total Budget	\$0.00	\$0.00
Total Obligated	\$0.00	\$0.00
Total Funds Drawdown	\$0.00	\$0.00
Program Funds Drawdown	\$0.00	\$0.00
Program Income Drawdown	\$0.00	\$0.00
Program Income Received	\$0.00	\$0.00
Total Funds Expended	\$0.00	\$0.00
City of Springfield2	\$0.00	\$0.00
Most Impacted and Distressed Expended	\$0.00	\$0.00

Activity Description:

Resilience Value:
of Mitigation Plans Completed
The plan is linked to Project 5 - Activity 3.
Springfield has created a comprehensive Hazard Mitigation Plan, which incorporates projections and risk from climate change science to guide the City's disaster planning
of residential building permits
This increase is linked to Project 2 - Activity #3. Springfield will operate a Healthy Homes Rehabilitation program, which will be available for owners of 1-4 unit structures to complete rehabilitation, lead abatement, and healthy homes interventions.
% reduction in kWh used
This reduction is linked to Project 1 - Activities 1 and Activity 2. Two new sources of clean and redundant power will be introduced in the form of cogeneration for the regional hospital and hydropower for a new elementary school built to serve a community center during a disaster. This will also include a reduction in Municipal energy used.

Location Description:

City of Springfield

Activity Progress Narrative:

Activity #19: Resilience Values - # of Mitigation Plans Completed, # of residential

building permits, and % reduction in kWh used. The Hazard Mitigation Plan was reviewed and accepted by FEMA on October 28, 2016. Residential building permits is linked to Activity 3. Construction is ongoing. The City committed to reducing Energy use by an additional 5%. The City has reached its goal of reducing Energy use by an additional 5%. % reduction in kWh is also linked to Activities 1 and 2.

Accomplishments Performance Measures

	This Report Period	Cumulative Actual Total / Expected
	Total	Total
# of mitigation plans completed	0	1/1
# of residential building permits	0	0/100
% reduction in kWh used	0	5/5

Beneficiaries Performance Measures

No Beneficiaries Performance Measures found.

Activity Locations

No Activity Locations found.

Other Funding Sources

No Other Funding Sources Found

Other Funding Sources Budgeted - Detail

No Other Match Funding Sources Found

Activity Supporting Documents: None

Project # / SL-6 / SL-Supporting Leverage



Grantee Activity Number: 15-SL

Activity Title: Springfield Water and Sewer Commission

Activity Type:

NDR - Supporting Leverage

Project Number:

SL-6

Projected Start Date:

10/30/2016

Benefit Type:

N/A

National Objective:

NA

Activity Status:

Under Way

Project Title:

SL-Supporting Leverage

Projected End Date:

09/01/2022

Completed Activity Actual End Date:**Responsible Organization:**

City of Springfield2

Overall	Jan 1 thru Mar 31, 2023	To Date
Total Projected Budget from All Sources	\$0.00	\$0.00
Total Budget	\$0.00	\$0.00
Total Obligated	\$0.00	\$0.00
Total Funds Drawdown	\$0.00	\$0.00
Program Funds Drawdown	\$0.00	\$0.00
Program Income Drawdown	\$0.00	\$0.00
Program Income Received	\$0.00	\$0.00
Total Funds Expended	\$0.00	\$0.00
City of Springfield2	\$0.00	\$0.00
Most Impacted and Distressed Expended	\$0.00	\$0.00

Activity Description:

Supporting Commitment: Springfield Water and Sewer Commission Flood Protection and Stormwater-Sewer Separation. The City's flood protection work at Watershops Pond (the increased storage capacity and dam restoration/upgrade) is significantly enhanced by work that the Springfield Water and Sewer Commission (SWSC) is undertaking in the same watershed area. SWSC is separating stormwater and sewage pipes in the Upper Hill neighborhood adjacent to Watershops Pond, and in the main interceptor system which extends from the Watershops Pond dam to the Connecticut River. Both projects will incorporate larger pipes with greater carrying capacity, which will both reduce flood events and CSO discharges. SWSC is also adding additional stormwater and sewer pipe crossings from the City side under the Connecticut River to the water treatment plant, and adding an additional pump station to move water through these new crossings. This additional capacity also reduces flood risk and CSO discharge.

Location Description:

City of Springfield

Activity Progress Narrative:

Activity #15: Supporting Leverage – Springfield Water and Sewer total leveraged funding commitment was \$54,350,000.00. To date they have spent \$35,000,000.00 with construction ongoing. The original anticipated cost for the work was \$54,350,000. The new estimated for total cost for all projects is \$100,000,000.00

Accomplishments Performance Measures

No Accomplishments Performance Measures

Beneficiaries Performance Measures

No Beneficiaries Performance Measures found.

Activity Locations

No Activity Locations found.

Other Funding Sources

SWSC

Amount

\$38,746,683.00

Total Other Funding Sources

\$0.00

Other Funding Sources Budgeted - Detail

No Other Match Funding Sources Found

Activity Supporting Documents: None